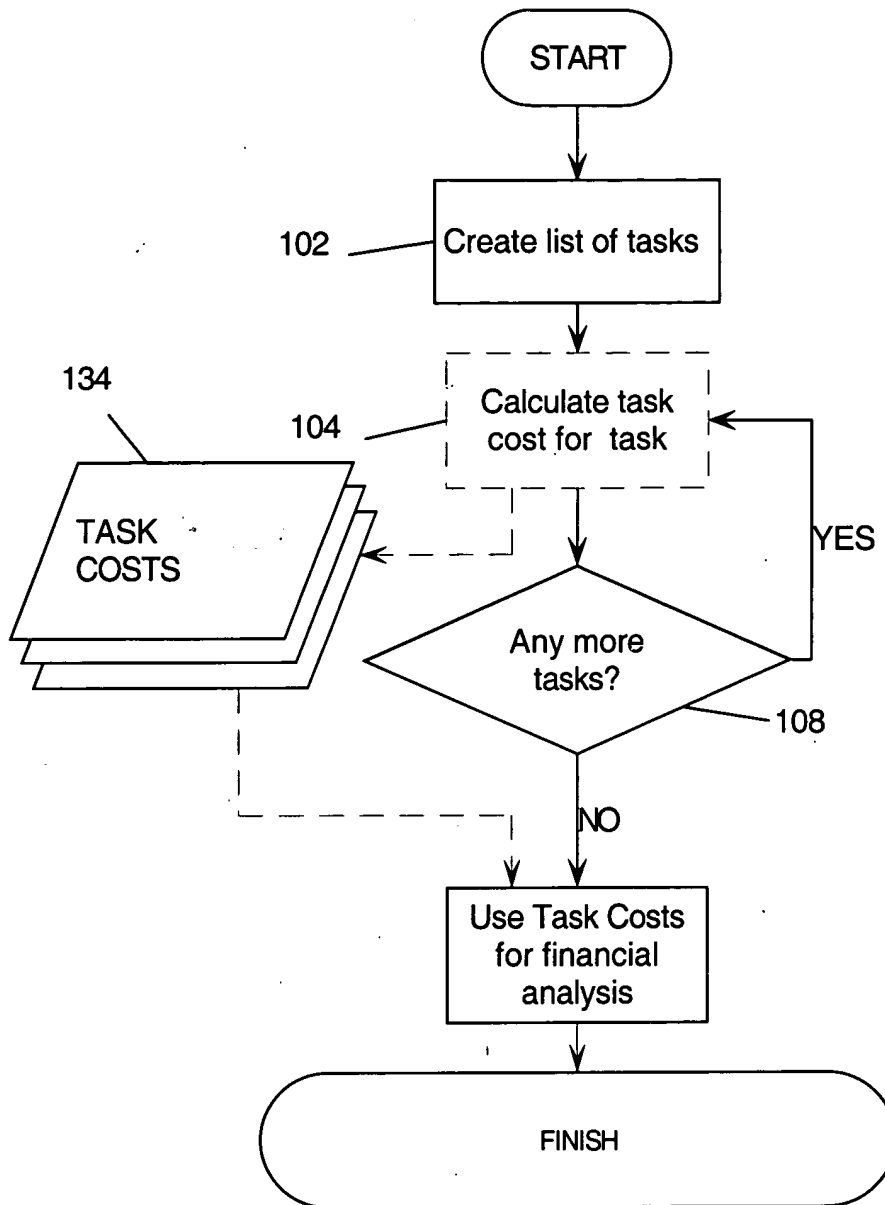
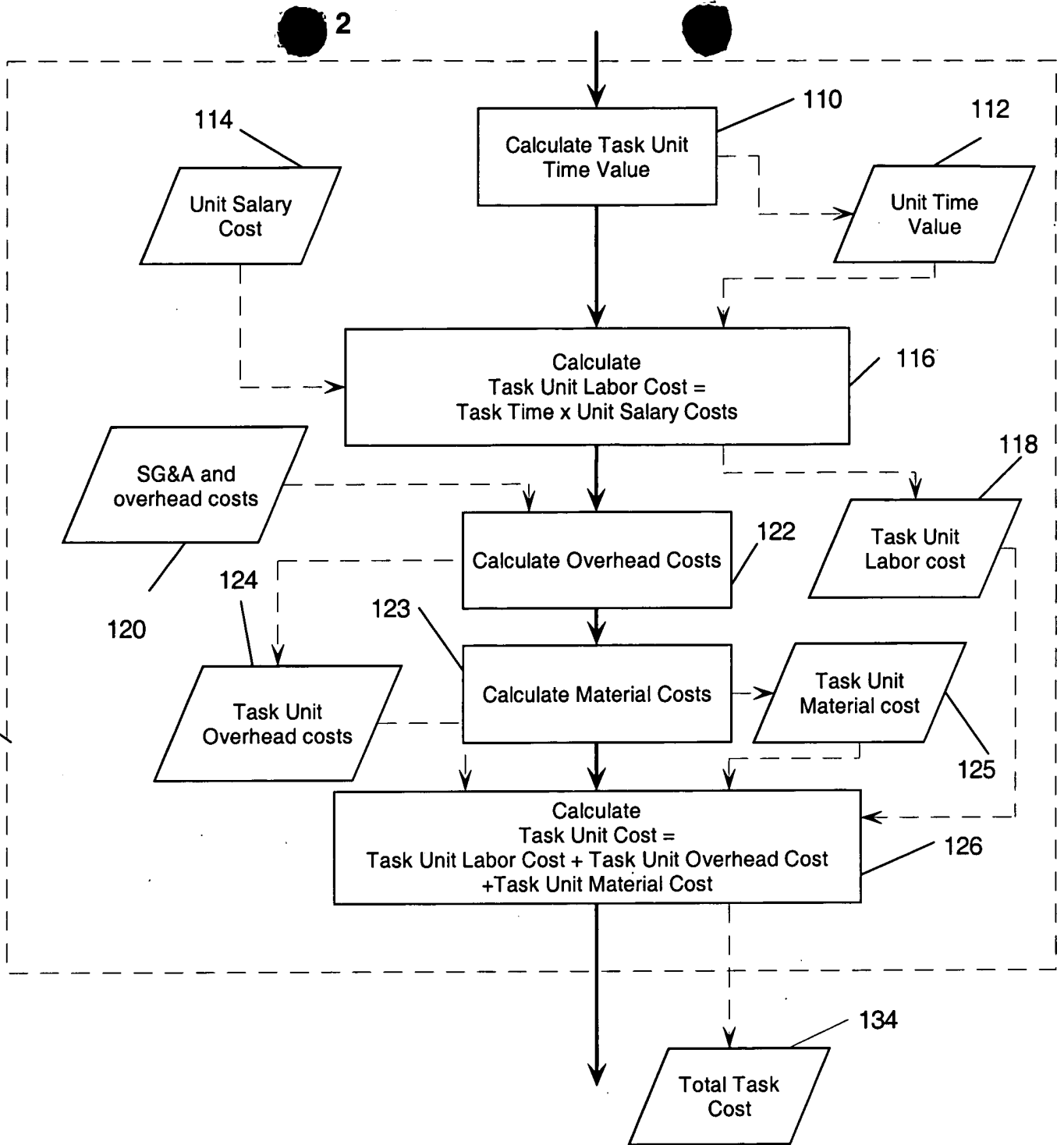


FIG 1



104



0042000: 002797200

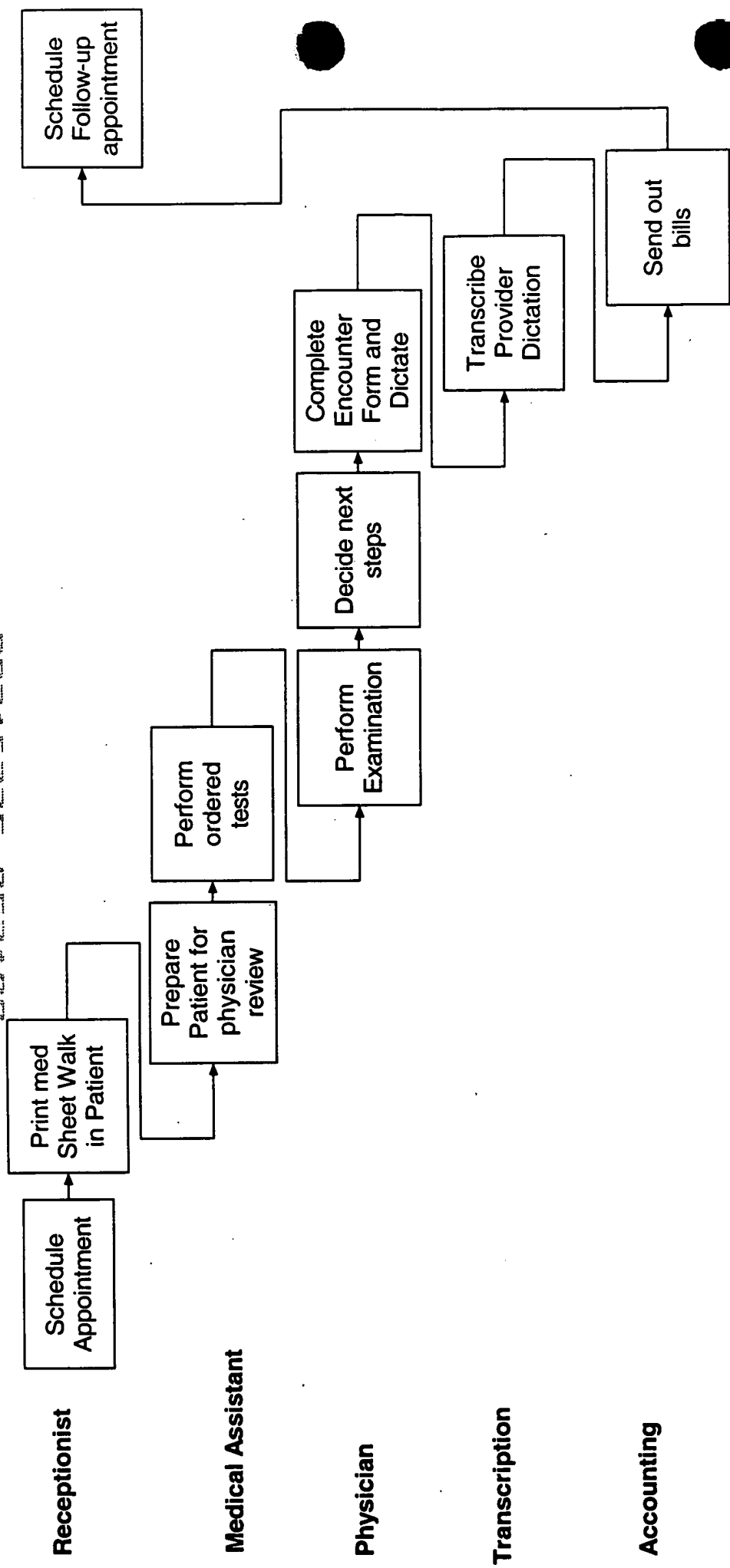


FIG 3

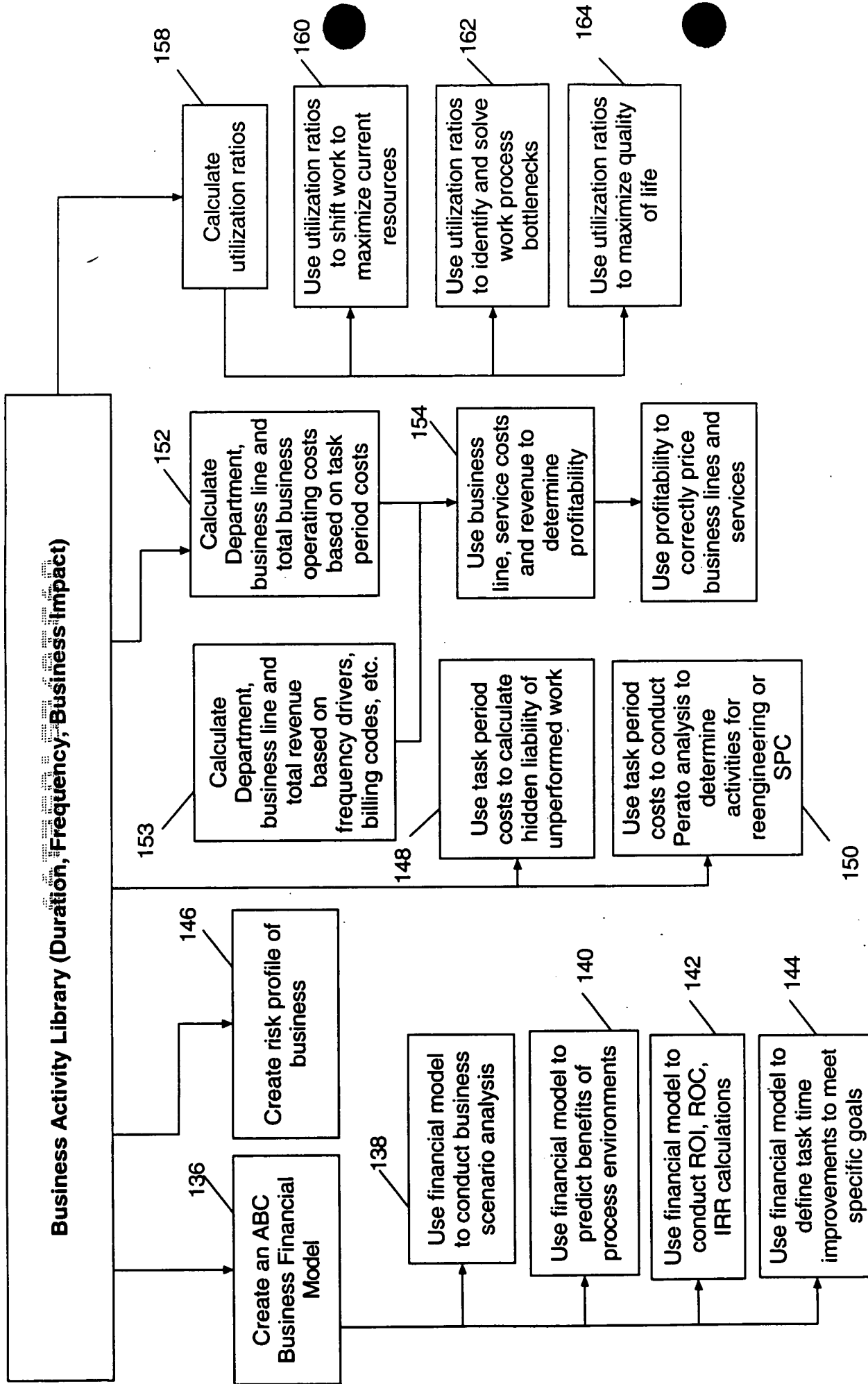


FIG 4

CODE	DESCRIPTION	# OF SLOTS	FEE (\$)
OFFICE	NEW PATIENT		
99201	NEW PT. OFFICE SIMPLE E/M (LEV 1)	1	28.27
99202	NEW PT. OFFICE FOCUSED E/M (LEV 2)	1	42.84
99203	NEW PT. OFFICE EXPANDED E/M (LEV 3)	2	61.79
99204	NEW PT. OFFICE DETAILED E/M (LEV 4)	2	99.61
99205	NEW PT. OFFICE COMPLEX E/M (LEV 5)	4	124.89
OFFICE	ESTABLISHED PATIENT		
99211	EST. PT. OFFICE SIMPLE (LEV 1)	1	14.01
99212	EST. PT. OFFICE FOCUSED (LEV 2)	1	26.8
99213	EST. PT. OFFICE EXPANDED (LEV 3)	1	38.26
99214	EST. PT. OFFICE DETAILED (LEV 4)	2	57.73
99215	EST. PT. OFFICE COMPLEX (LEV 5)	3	84.07
OFFICE	CONSULTS		
99241	CONSULT OFFICE SIMPLE E/M (LEV 1)	1	43.99
99242	CONSULT OFFICE FOCUSED E/M (LEV 2)	2	67.18
99243	CONSULT OFFICE EXPANDED E/M (LEV 3)	2	86.67
99244	CONSULT OFFICE DETAILED E/M (LEV 4)	3	123.44
99245	CONSULT OFFICE COMPLEX E/M (LEV 5)	4	161.45
99271	CONSULT CONF. SIMPLE (LEV 1)	1	40.09
99272	CONSULT CONF. FOCUSED (LEV 2)	1	55.84
99273	CONSULT CONF. EXPANDED (LEV 3)	2	78.54
99274	CONSULT CONF. DETAILED (LEV 4)	3	101.77
99275	CONSULT CONF. COMPLEX (LEV 5)	4	141.28

FIG 6

99250 9243760

Type	Explanation	DR 1	DR 2	NP 1	NP 2	DR 1 Team 1	DR 1 Team 2	DR 2 Team 3	DR 2 Team 4
Office Codes									
1	No Shows	37	49	0	0	7	7	42	0
3	Cancel Appointment	22	58	0	0	9	15	40	0
4	Admit to hospital from office	1	6	0	0	0	4	24	0
5	No charge for visit	1	3	0	0	0	1	0	0
6	Already in hospital	6	1	0	0	0	0	2	0
8	Rescheduled	28	45	0	0	12	4	31	0
9	In Nursing Home	1	1	0	0	0	0	2	0
10	End of File	75	49	0	0	0	0	20	0
12	Went to ER	0	1	0	0	1	0	3	0
98900	Med Management	2	4	0	0	0	0	2	0
OFFICE NEW PATIENT									
99201	NEW PT. OFFICE SIMPLE E/M (LEV 1)	1	0	1	1	0	0	0	1
99202	NEW PT. OFFICE FOCUSED E/M (LEV 2)	0	0	0	0	0	0	0	0
99203	NEW PT. OFFICE EXPANDED E/M (LEV 3)	0	0	0	0	0	0	0	0
99204	NEW PT. OFFICE DETAILED E/M (LEV 4)	0	0	0	0	0	0	0	0
99205	NEW PT. OFFICE COMPLEX E/M (LEV 5)	0	0	0	0	0	0	0	0
TOTAL NEW PATIENT									
		1	0	1	1	0	0	0	1
OFFICE ESTABLISHED PATIENT									
99211	EST. PT. OFFICE SIMPLE (LEV 1)	5	4	1	1	2	0	5	0
99212	EST. PT. OFFICE FOCUSED (LEV 2)	56	58	0	0	52	72	95	0
99213	EST. PT. OFFICE EXPANDED (LEV 3)	641	841	0	0	146	153	659	0
99214	EST. PT. OFFICE DETAILED (LEV 4)	346	325	0	0	28	30	25	0
99215	EST. PT. OFFICE COMPLEX (LEV 5)	1	0	0	0	0	0	0	0
TOTAL ESTABLISHED PATIENT									
		1049	1228	1	1	228	255	784	0
OFFICE CONSULTS									
99241	CONSULT OFFICE SIMPLE E/M (LEV 1)	1	1	0	0	0	0	0	0
99242	CONSULT OFFICE FOCUSED E/M (LEV 2)	0	0	0	0	0	0	0	0
99243	CONSULT OFFICE EXPANDED E/M (LEV 3)	0	0	0	0	0	0	0	0
99244	CONSULT OFFICE DETAILED E/M (LEV 4)	0	0	0	0	0	0	0	0
99245	CONSULT OFFICE COMPLEX E/M (LEV 5)	0	0	0	0	0	0	0	0
99271	CONSULT CONF. SIMPLE (LEV 1)	0	0	0	0	0	0	0	0
99272	CONSULT CONF. FOCUSED (LEV 2)	0	0	0	0	0	0	0	0
99273	CONSULT CONF. EXPANDED (LEV 3)	0	0	0	0	0	0	0	0
99274	CONSULT CONF. DETAILED (LEV 4)	0	0	0	0	0	0	0	0
99275	CONSULT CONF. COMPLEX (LEV 5)	0	0	0	0	0	0	0	0
TOTAL OFFICE CONSULTS									
		1	1	0	0	0	0	0	0
HOSPITAL									
99217	OBSERVATION CARE/DISCHARGE DAY MANG	0	0	0	0	0	0	0	0
99218	INITIAL OBSERVATION/BASIC	0	0	0	0	0	0	0	0
99219	INITIAL OBSERVATION/MODERATE	0	0	0	0	0	0	0	0

FIG 7

667300229760

Type	Explanation	DR 1	DR 2	NP 1	NP 2	Team 1	Team 2	Team 3	Team 4
Office Codes									
1 No Shows									
3 Cancel Appointment									
4 Admit to hospital from office									
5 No charge for visit									
6 Already in hospital									
8 Rescheduled									
9 In Nursing Home									
10 End of File									
12 Went to ER									
98900 Med Management									
OFFICE NEW PATIENT									
99201 NEW PT. OFFICE SIMPLE E/M (LEV 1)		28.27	0	28.27	28.27	0	0	0	28.27
99202 NEW PT. OFFICE FOCUSED E/M (LEV 2)		42.84	0	0	0	0	0	0	0
99203 NEW PT. OFFICE EXPANDED E/M (LEV 3)		61.79	0	0.006179	0	0	0	0.006179	0
99204 NEW PT. OFFICE DETAILED E/M (LEV 4)		99.61	0	0.009961	0	0	0	0.009961	0
99205 NEW PT. OFFICE COMPLEX E/M (LEV 5)		124.89	0	0.012489	0	0.012489	0	0.012489	0
TOTAL NEW PATIENT		28	0	28	28	0	0	0	28
OFFICE ESTABLISHED PATIENT									
99211 EST. PT. OFFICE SIMPLE (LEV 1)		14.01	70.05	56.04	14.01	28.02	0	70.05	0
99212 EST. PT. OFFICE FOCUSED (LEV 2)		26.8	1500.8	1554.4	0	1393.6	1929.6	2546	0
99213 EST. PT. OFFICE EXPANDED (LEV 3)		38.26	24524.66	32176.66	0	5585.96	5853.78	25213.34	0
99214 EST. PT. OFFICE DETAILED (LEV 4)		57.73	19974.58	18762.25	0	1616.44	1731.9	1443.25	0
99215 EST. PT. OFFICE COMPLEX (LEV 5)		84.07	84.07	0	0	0	0	0	0
TOTAL ESTABLISHED PATIENT		46154	52549	14	14	8624	9515	29273	0
OFFICE CONSULTS									
99241 CONSULT OFFICE SIMPLE E/M (LEV 1)		43.99	43.99	43.99	0	0	0	0	0
99242 CONSULT OFFICE FOCUSED E/M (LEV 2)		67.18	0	0	0	0	0	0	0
99243 CONSULT OFFICE EXPANDED E/M (LEV 3)		86.67	0	0	0	0	0	0	0
99244 CONSULT OFFICE DETAILED E/M (LEV 4)		123.44	0	0	0	0	0	0	0
99245 CONSULT OFFICE COMPLEX E/M (LEV 5)		161.45	0	0	0	0	0	0	0
99271 CONSULT CONF. SIMPLE (LEV 1)		40.09	0	0	0	0	0	0	0
99272 CONSULT CONF. FOCUSED (LEV 2)		55.84	0	0	0	0	0	0	0
99273 CONSULT CONF. EXPANDED (LEV 3)		78.54	0	0	0	0	0	0	0
99274 CONSULT CONF. DETAILED (LEV 4)		101.77	0	0	0	0	0	0	0
99275 CONSULT CONF. COMPLEX (LEV 5)		141.28	0.014128	0.001413	0	0	0	0	0
TOTAL OFFICE CONSULTS		44	44	0	0	0	0	0	0
HOSPITAL									
99217 OBSERVATION CARE/DISCHARGE DAY MANG		61.91	0	0	0	0	0	0	0
99218 INITIAL OBSERVATION/BASIC		62.15	0	0	0	0	0	0	0
99219 INITIAL OBSERVATION/MODERATE		98.72	0	0	0	0	0	0	0

FEE(\$)

PER OOS

Provider Business Line OOS Totals

	DR 1	DR 2	NP 1	NP 2	DR 1 Team 1	DR 1 Team 2	DR 2 Team 3	DR 2 Team 4	Practice
Office	1051	1229	2	2	228	255	784	1	3552
Hospital	27	42	0	0	0	0	0	0	69
SNF	4	4	1164	1170	4	4	4	4	2358
CPO	1	1	1	1	1	1	1	1	8
DRG	1	1	0	0	0	0	0	0	2
	1084	1277	1167	1173	233	260	789	6	5989

Provider Distribution

	DR 1	DR 2	NP 1	NP 2	DR 1 Team 1	DR 1 Team 2	DR 2 Team 3	DR 2 Team 4	
Office	29.59%	34.6%	0.1%	0.1%	6.4%	7.2%	22.1%	0.0%	100.0%
Hospital	39.1%	60.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
SNF	0.2%	0.2%	49.4%	49.6%	0.2%	0.2%	0.2%	0.2%	100.0%
CPO	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	100.0%
DRG	50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Product Line Distribution For Practice

	Practice
Office	59.3%
Hospital	1.2%
SNF	39.4%
CPO	0.1%
DRG	0.0%
	100.0%

FIG 9

		Office	Hospital	Nursing Home	CPO	Drug	
Rent	5000	90%	2%	2%	0%	6%	100%
Utilities							0%
Electricity	500	90%	2%	2%	0%	6%	100%
Water	200	90%	2%	2%	0%	6%	100%
Gas	100	90%	2%	2%	0%	6%	100%
Telephone	800	59%	1%	39%	0%	0%	100%
Practice Supplies							0%
Medical Supplies	200	99%	0%	0%	0%	1%	100%
Office Supplies	200	90%	4%	4%	1%	1%	100%
Administrative Salaries	3500	59%	1%	39%	0%	0%	100%
Medical Equipment	500	99%	0%	0%	0%	1%	100%
Interest on Borrowings	500	59%	1%	39%	0%	0%	100%
Computer expenses	600	59%	1%	39%	0%	0%	100%
	<u>12100</u>						

FIG 10

Rent	4,500.00	100.00	100.00	-	300.00	
Utilities						
Electricity	450.00	10.00	10.00	-	30.00	
Water	180.00	4.00	4.00	-	12.00	
Gas	90.00	2.00	2.00	-	6.00	
Telephone	474.47	9.22	314.98	1.07	0.27	
Practice Supplies						
Medical Supplies	198.00	-	-	-	2.00	
Office Supplies	180.00	8.00	8.00	2.00	2.00	
Administrative Salaries	2,075.81	40.32	1,378.03	4.68	1.17	
Medical Equipment	495.00	-	-	-	5.00	
Interest on Borrowings	296.54	5.76	196.86	0.67	0.17	
Computer expenses	355.85	6.91	236.23	0.80	0.20	
	<u>9,295.67</u>	<u>186.21</u>	<u>2,250.10</u>	<u>9.21</u>	<u>358.80</u>	12,100.00

Frequencies used in Calculations

Description	Unit of Measure	Frequency	Department
Receptionist Weekly Fixed Activities	Minutes	543.37	Reception
Number of PT in Recall List	Month	20.00	Reception
Number of Walk-in PT	Month	25.00	Reception
Number of Co-payments	Month	60.00	Reception
Number of phone calls transferred	Month	6888.00	Reception
Medical Assistant Weekly Fixed Activities	Minutes	1188.81	Med Asst.
% of PT Preexam Tests Performed	Patients	17.500%	Med Asst.
Number of Blood Draws Done by MA	Month	40.00	Med Asst.
% of PT Prescription Instructions are written	Patients	33.00%	Med Asst.
% of Referrals MA makes the appointment	Referrals	16.50%	Med Asst.
% of Diagnostic Test MA makes the appointment	Diagnostic	16.50%	Med Asst.
Number of prescription refills processed	Month	400.00	Med Asst.
Transcription Weekly Fixed Activities	Minutes	127.65	Transcription
# of Office PT dictation per tape	Tape	15.00	Transcription
# of Hospital PT dictation per tape	Tape	6.00	Transcription
# of CPO PT Dictation per tape	Tape	30.00	Transcription
# of times Office PT documents faxed by physician order	Month	5.00	Transcription
# of H&P faxed to hospital	Month	40.00	Transcription
Triage Weekly fixed activities	Minutes	396.75	Triage
# of faxes processed by Triage for Office PT	Month	500.00	Triage
# of faxes processed by Triage for Hospital PT	Month	350.00	Triage
# of faxes processed by Triage for SNF PT	Month	1150.00	Triage
# of times documents faxed by physician order	Month	70.00	Triage
# of Narcotic Prescription Refills processed	Month	40.00	Triage
# of phone conversations with PT or families	Month	810.00	Triage
# of phone calls for referrals and other calls	Month	558.25	Triage
# of phone calls to pharmacy for prescription refills	Month	230.00	Triage
# of phone calls from SNF	Month	322.35	Triage
# of H&P faxed to hospital	Month	33.00	Triage
# of Hospital referrals managed (organized)	Month	33.00	Triage
# of lab reports received through lab printer (SNF)	Month	200.00	Triage
% of all CPO calls handled by triage	Month	20%	Triage
Billing Weekly fixed activities	Minutes	2703.65	Billing
# of rebillings performed	Month	400.00	Billing
# of private bills	Month	300.00	Billing
# of accounts in collection procedure	Month	75.00	Billing
# of phone calls	Month	800.00	Billing
Medical Records Weekly Fixed Activities	Minutes	155.25	Med. Rec.
Average # of Handling Documents per Office PT chart	Per Visit	3.00	Med. Rec.
Average # of Handling Documents per Hospital PT chart	Per Visit	5.00	Med. Rec.
Average # of Handling Documents per SNF PT chart	Per Visit	1.00	Med. Rec.
Average # of Handling Documents per CPO PT chart	Per call	1.00	Med. Rec.
# of faxed documents by physician request	Month	80.00	Med. Rec.

OFFICE	MON	TUE	WED	THUR	FRI	
Doctor 1	13	18	10	10	10	61
Doctor 2	24	0	0	20	20	64
NP 1	24	14	14	0	0	52
NP 2	10	10	12	0	24	56
						<u>233</u>

HOSPITAL	MON	TUE	WED	THUR	FRI	
Doctor 1	20	0	0	20	23.33	63.33
Doctor 2	0	20	25	10	13.33	68.33
						<u>131.66</u>

SNF	MON	TUE	WED	THUR	FRI	
Doctor 1	1	0	0	0	0	1
Doctor 2	1	0	0	0	0	1
NP 1	0	14	14	26	26	80
NP 2	18	16	14	26	0	74
						<u>156</u>

DRG	MON	TUE	WED	THUR	FRI	
Doctor 1	0	0	8	0	0	8
Doctor 2	0	0	2	0	0	2
						<u>10</u>

CPO	MON	TUE	WED	THUR	FRI	
Doctor 1	0	0	0	5	0	5
Doctor 2	0	0	5	0	0	5
						<u>10</u>

Provider Schedule

	MON	TUE	WED	THUR	FRI	Total
Doctor 1	8.50	4.50	4.50	8.75	8.33	34.6
Doctor 2	6.25	5.00	8.00	7.50	8.33	35.1
NP 1	6.00	7.00	7.00	6.50	6.50	33.0
NP 2	7.00	6.50	6.50	6.50	6.00	32.5
						<u>135.17</u>

Team Business Line Distribution

	Office	Hospital	SNF	CPO
Physician %	10%	100%	40%	100%
NP %	90%	0%	60%	0%

Provider Salary Information

Doctor 1	\$ 10,000
Doctor 2	\$ 10,000
NP 1	\$ 4,767
NP 2	\$ 4,050
Benefits	30%

Business Line PT Operating Hours

Office	7.25
Hospital	5
SNF	7.8
CPO	7.8

Provider Weekly Hours

(Excluding special projects)(Wound Care)

Doctor 1	40
Doctor 2	30
NP 1	40
NP 2	40
	<u>150</u>

1. The first part of the document is a list of names and their corresponding addresses. The names are: John Doe, Jane Smith, and Bob Johnson. The addresses are: 123 Main St, 456 Elm St, and 789 Oak St.

FIG 14

[illegible]

Support Staff Average Hours Worked Per Day

Department	
Reception	16
Medical Assistants	16
Transcription	8
Triage	10
Billing	16
Medical Records	6.4

Support Staff Salary Table

Reception	\$ 3,467
Medical Assistants	\$ 3,983
Transcription	\$ 2,202
Triage	\$ 4,176
Billing	\$ 3,886
Medical Records	\$ 1,241
Benefit %	30%

Business Line PT Operating Hours

Office	7.25
Hospital	5
SNF	7.8
CPO	7.8

Per minute cost of support staff

Department Salary Table	Monthly	Benefits	Total	Per Minute
Reception	\$ 3,467	\$ 1,040	\$ 4,507	\$ 0.25
Medical Assistants	\$ 3,983	\$ 1,195	\$ 5,178	\$ 0.28
Transcription	\$ 2,202	\$ 661	\$ 2,863	\$ 0.31
Triage	\$ 4,176	\$ 1,253	\$ 5,428	\$ 0.47
Billing	\$ 3,886	\$ 1,166	\$ 5,052	\$ 0.28
Medical Records	\$ 1,241	\$ 372	\$ 1,613	\$ 0.22

FIG 16

Receptionist

Monthly Fixed Activities	Recall programs	Schedule Appointment	Cancel Appointment and Reschedule	Schedule new patient appointment
--------------------------	-----------------	----------------------	-----------------------------------	----------------------------------

Practice Frequency	2,173.50	20.00	502.20	263.71	4.00
Task Time	N/A	N/A	N/A	N/A	N/A
(%) of OOS	N/A	N/A	N/A	N/A	N/A
Cum. Dept. Activity (Min.)	0.61	0.62	0.88	0.99	3.53
Cum. Practice Activity (Min.)	0.61	0.62	0.88	0.99	3.53
Activity Cost / OOS (\$)	0.15	0.00	0.06	0.03	0.62
Cum. Dept. Activity Cost	0.15	0.15	0.21	0.24	0.87
Cum. Practice Activity Cost	0.15	0.15	0.21	0.24	0.87
Monthly					
Monthly Activity Cost (\$)	534.73	8.70	241.67	173.39	9.98
Cum. Mon. Dept. Cost (\$)	534.73	543.43	785.09	958.48	968.47
Cum. Mon. Practice Cost (\$)	534.73	543.43	785.09	958.48	968.47

Physician 1 Frequency	643.12	5.92	143.10	50	1
Task Time	0.61	1.7682	1.958	2.6725	10.1445
(%) of OOS	100%	0.56%	13.62%	4.76%	0.10%
Cum. Dept. Activity (Min.)	0.61	0.62	0.89	1.02	1.02
Cum. Practice Activity (Min.)	0.61	0.62	0.89	1.02	1.02
Activity Cost / OOS (\$)	0.15	0.00	0.07	0.03	0.00
Cum. Dept. Activity Cost	0.15	0.15	0.22	0.25	0.25
Cum. Practice Activity Cost	0.15	0.15	0.22	0.25	0.25
Monthly					
Monthly Activity Cost (\$)	158.22	2.57	68.89	32.87	2.50
Cum. Mon. Dept. Cost (\$)	158.22	160.79	229.68	262.53	265.03
Cum. Mon. Practice Cost (\$)	158.22	160.79	229.68	262.53	265.03

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	Restrictive Min/OOS	Nonrestrictive Min/OOS	Minimum Coverage/Hr.	Unutilized Portion	U.P. Coverage	Non-Restrictive (HRS)	Required Difference	Req.-U.P Difference	Minimum Staff Hrs	Total Hrs	Utilization Ratio
Receptionist	4.71	8.29	0.42	0.58	80.77	490.66	409.89	409.89	138.35	548.25	180%
Medical Assistant	7.95	8.93	0.70	0.30	41.16	528.67	487.51	487.51	138.35	625.86	205%
Transcription	0	12.06	0.00	2.00	276.71	1199.36	922.65	922.65	276.71	1199.36	786%
Triage	0	2.20	0.00	2.00	276.71	204.16	-72.55	-72.55	276.71	204.16	107%
Billing	0	9.41	0.00	2.00	276.71	919.23	642.52	642.52	276.71	919.23	301%
Medical Records	0	3.52	0.00	2.00	276.71	350.31	73.60	73.60	276.71	350.31	287%
Provider	25.90	2.07	5.32	0.68	87.20	53.74	-33.46	-33.46	764.86	731.40	100%
Provider(Office)	19.62	3.00	7.72	0.28	38.60	177.60	139.00	139.00	1106.83	1245.84	503%
Provider(Hospital)	32.35	6.00	1.66	0.34	47.01	6.90	-40.11	-40.11	276.71	236.60	169%
Provider(SNF)	24.99	5.00	6.07	0.93	129.04	196.50	67.46	67.46	968.48	1035.94	625%
Provider(CPO)	0	43.13	0.00	0.00	0.00	1.77	1.77	1.77	0.00	1.77	17%
Provider(DRG)	0	15.00	1.00	0.00	0.00	0.11	0.11	0.11	0.00	0.11	1%

FIG 17

FIG 18

	Office	Hospital	SNF	CPO	DRG
Receptionist	10.94	2.06	-	-	-
Medical Assistant	15.97	0.92	-	-	-
Transcription	12.68	31.11	10.60	5.34	-
Triage	1.90	36.90	1.62	10.26	-
Billing	10.37	15.17	7.81	10.63	-
Medical Records	4.69	7.73	1.63	3.49	-
Provider	20.39	38.96	23.52	53.00	-

Provider	Slot per OOS	Slots Dedicated	Max Patient/Day	Max PT Per hour	Current PT per hour
Capacity	1.21	233	38.42	5.3	23.61
Office	1.71	131.66	15.40	3.08	0.67
Hospital	1.67	156	18.73	2.40	14.57
SNF	2.88	10	0.70	0.09	0.05
CPO	1.00	10	2.00	0.28	0.01
DRG					

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CUMULATIVE DEPARTMENT HOURS BASED ON HISTORICAL MONTHLY WORKLOAD

UTILIZATION

RATIOS

Department	SBU	Office	Hospital	SNF	CPO	DRG	TOTAL	ACTUAL	% (1)	% (2)
Reception		498.0	2.4	-	-	-	500	305	164%	180%
Medical Assistants		727.0	1.2	-	-	-	728	305	239%	205%
Transcription		746.9	35.5	416.7	0.2	-	1199	153	786%	786%
Triage		102.2	42.4	59.2	0.3	-	204	191	107%	107%
Billing		602.3	12.5	304.1	0.4	-	919	305	301%	301%
Medical Records		277.1	8.9	64.2	0.1	-	350	122	287%	287%
Provider(Office)		1318					1318	248	532%	503%
Provider(Hospital)			39				39	140	28%	169%
Provider(SNF)				1218			1218	166	734%	625%
Provider(CPO)					2		2	11	17%	17%
Provider(DRG)						0.11	0	9	1%	1%
Provider		1318	39	1218	2	0				
Provider (DR1)		418.4	13.3	1.4	0.7	0.0	434	116	375%	
Provider (DR2)		476.1	25.4	1.4	1.1	0.1	504	108	467%	
Provider (NP1)		0.6	-	602.9	-	-	604	-165	-365%	
Provider (NP2)		0.6	-	606.5	-	-	607	49	1235%	
TEAM 1		76.0	-	1.4	-	-	77	77	100%	
TEAM 2		85.0	-	1.4	-	-	86	86	100%	
TEAM 3		261.3	-	1.4	-	-	263	263	100%	
TEAM 4		0.3	-	1.4	-	-	2	2	100%	
Total DR1							451	133	339.7%	
Total DR2							531	135	393.1%	
Total NP1							909	140	649.4%	
Total NP2							686	128	537.1%	
							2577	536	481.2%	

FIG 20

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RISK PROFILE

	Office	Hospital	SNF
Provider (DR1)	6.18	0.18	2.10
Provider (DR2)	6.81	0.31	2.10
Provider (NP1)	5.07	-	6.30
Provider (NP2)	1.20	-	6.85

Adjustment	0.87	0.84	0.83
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Department Salary Table	Unutilized Labor
Reception	0
Medical Assistants	0
Transcription	0
Triage	0
Billing	0
Medical Records	0

Provider Salary Table	Unutilized Labor
Provider (DR1)	0
Provider (DR2)	0
Provider (NP1)	0
Provider (NP2)	0
TEAM 1	0
TEAM 2	0
TEAM 3	0
TEAM 4	0

FIG 21

MONTHLY AVERAGE INCOME STATEMENT

DR1	Office	Hospital	SNF	CPO	DRG	TOTAL
Income	46226.4	1424.8	184.2	57.6	75.0	47968.0
Utilized Labor Expense	50738.8	1635.4	145.7	68.4	24.1	52612.4
Unutilized Support Labor Exp	0.0	0.0	0.0	0.0	0.0	0.0
Unutilized Direct Labor Exp	0.0	0.0	0.0	0.0	0.0	0.0
Other Income	150.0	0.0	0.0	0.0	0.0	150.0
Other Expenses	1162.0	93.1	281.3	4.6	179.4	1720.3
Net Income	(5524.3)	(303.7)	(242.8)	(15.5)	(128.5)	(6214.7)

Year	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	